Dear colleagues,

I hope you're having a product ve and fulf lling start to the academic year. I'm writing today as chair of the Part cipating Faculty Commit ee to update you on our work to improve the lived experience of part cipating faculty and address issues that include, but are not limited to, total rewards (including compensation and benefits), professional development, recognition, inclusion, and performance review and promotion.

As many of you know, Provost Kimo Ah Yun created the Part cipat ng Faculty Task Force in fall 2019, charging that group with addressing 22 issues raised by part cipat ng faculty in the preceding months.