



Managing through a challenging economy

A strong scal foundation is critical in ful lling our commitment to provide our students with a quality education, grounded on the principles of academic excellence, faith, leadership and service to others. With a national and global economy that continues to uctuate, Marquette maintained its conservative scal strategy during FY 2011, emphasizing a balanced budget, cost ef ciencies and revenue enhancement.

The appeal of a Marquette education was evident both in the record number of applications received and the resulting large freshman class and in increased support from alumni, parents and friends of the university.

A passion for Marquette

Nearly 27,000 individuals contributed nancially to Marquette in FY 2011, with contributions totaling more than \$54 million. The number of commitments of \$25,000 or more increased nearly 25 percent

Total Operating Expenditures (dollars in thousands)

Total Operating Revenues (dollars in thousands)

Mr. Ned W. Bechthold Chairman Payne and Dolan, Inc.